

Avg. Team size on-site	Two people (Business Analyst 1, Senior Analyst/Developer 1)
Avg. Team size offshore	2 people (Project Manager 1, Analyst/Developer 1)
Duration of the project	Approx. 11 months
Avg. Team size on-site	Both Fixed Price and T&M Fixed Price Productionisation, development of new product to decommission the applications T&M Applications support

Main Challenges in this project

- Knowledge Transfer from existing team
- Poor or no documentation on applications No formal processes
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- No formal processes
- Heavy person dependency for support
- Application takeover with minimum business interruption

How did KPIT address these challenges?

- Setup methodologies and processes in place for knowledge transitioning and decommissioning of the applications.
- Prepared application information document and knowledge transition plan
- Reverse engineering to prepare technical specification document and operating procedure document
- Implementation of Internal Quality Review (IQR) processes
- Change of team structure and support model within the team.
- Weekly RAG (Red/Amber/Green) status report and meeting with IT management team.

Contact

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An Investment Bank:

Project Objective:

- To transition the applications from Business to IT.
- Decommissioning of the MS Access/ Excel applications to cater IT technology risk management policy/standards.
- New product to be developed (It could be one to one or consolidating many applications into one product)
- Decommissioning into an existing product with identified enhancements
- Decommissioning into an existing product with re-engineering of business processes.
- Supporting the applications identified for decommissioning

Analysis:

There were around 12 applications using technologies like (VB, MS Access, MS Excel and Sybase) supported by IT. About 8 applications using Excel used and maintained by business.

Existing technology	
S.No.	Tools/ Databases
1	VB 6.o
2	MS Access 2000
3	Crystal Reports
4	SQL Server 2000
5	MS Excel 2000

PS: The existing applications were not developed / enhanced by KPIT to incorporate the functionality of the decommissioned applications.

Proposed technology	
S.No.	Tools/ Databases
1	ASP.Net
2	SQL Server 2000
3	Analysis Services 2000
4	DTS
5	Reporting Services 2000
6	IIS Server
7	Sybase 12.5
8	MS OWC Component